



February 23, 2006  
A WisLine Web  
Teleconference  
10:00 am (CST)



## **DPI - Sustaining your Program**

Draft – February 17, 2006

1

DPI - Sustaining your Program



- As you enter the conference please feel free to announce your district/organization and your name and indicate on the map your location

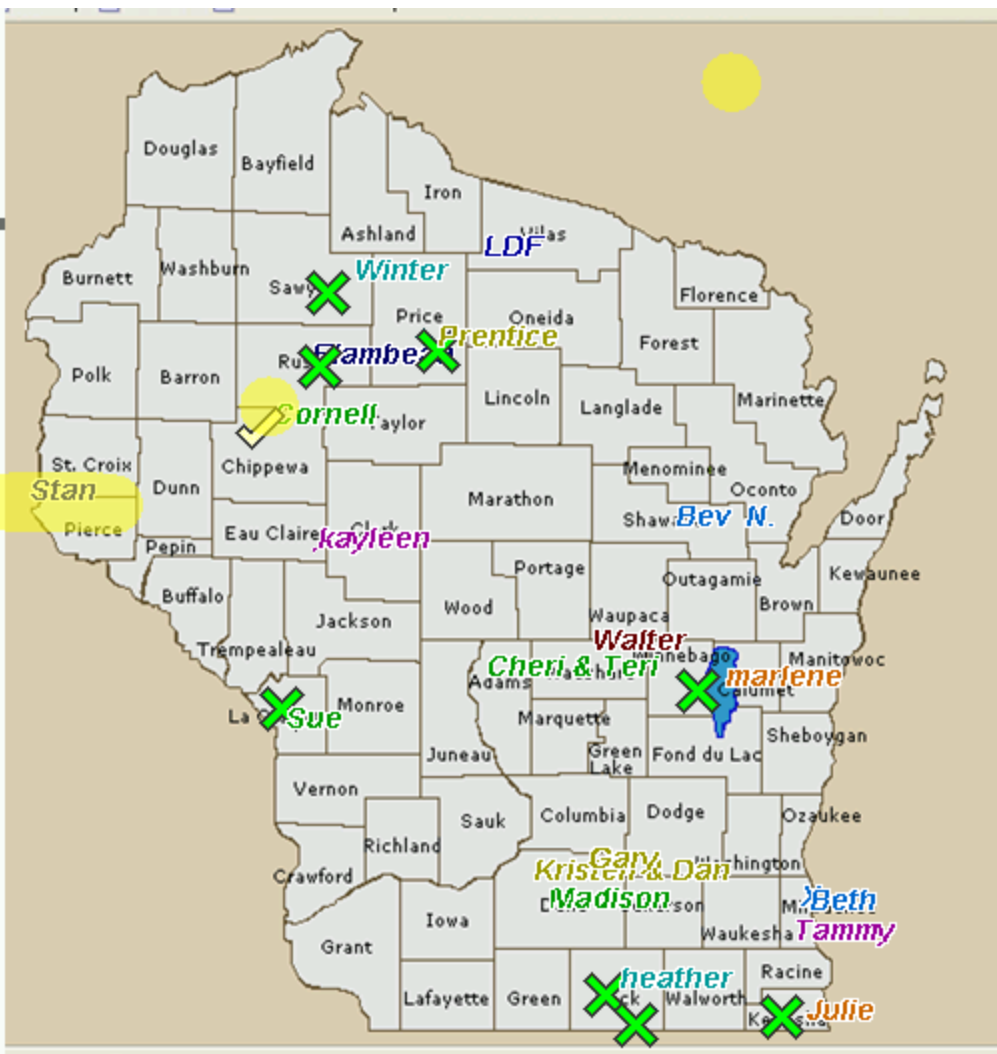
2

Slide 2



Use the tools to  
indicate your location  
and your name.

The tools are located  
at the upper right of  
your screen.



Slide 3

## Your Hosts and Facilitators Today



**Kristen Matakis**  
**DPI Consultant**



and

**Stan Potts**  
**DPI Consultant**



4

Your Hosts and Facilitators Today



## Teleconference Etiquette

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- Use your mute button at all times – unless you are speaking
- Keep the background noise down... Close your door, and cover your phone speaker
- Please move your mouth back from the phone... Don't breathe into or near the phone while listening... Thanks!

5

Teleconference Etiquette

## Problems / Solutions



- If you cannot gain access to the web-based program, please do not disrupt the program. Listen via audio or sign out and try again (close out your web browser). Or, hang up and call the WisLine Helpline phone: 800-442-4614
- Generally wait until the question part of the agenda to ask your question, or use the e-version chat option at any time
- The entire program is being archived and will be available for two weeks
- The program will also be available in PDF format on the DPI web site: <http://www.dpi.state.wi.us/dpi/dlsea/sspw/dlcresrcs.html>

6

Problems / Solutions

# Agenda



- 10:00 – Welcome & Introductions
- 10:15 – Agenda Review & Purpose
- 10:20 – Bridget Gothberg's Presentation
- 10:30 – Getting Your Plan Started: Vision, Partnerships, Advocacy & Finding Funding
- 11:25 – Questions & Closing Comments
- 11:30 – Adjourn

7

Agenda



## Announcements

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- Wisconsin AfterSchool Association Conference, April 7-8<sup>th</sup> [wcea.info/waa.cfm](http://wcea.info/waa.cfm)
- April 7<sup>th</sup> pre-conference sessions
  - 1/2 Day Sustainability Planning Workshop
  - 1/2 Day CIPAS Team Member Training
- May 4<sup>th</sup>: Wisline Web on APR Data System

*Registration is available on the CLC website for the April 7th pre-conference*

8

Announcements



## May 4<sup>th</sup> Wisline Web Teleconference

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- Don't forget to sign up for the May 4<sup>th</sup> WisLine Web!
- Topic will be APR changes for reporting 2005-06 data.
- Major changes include...
  - Gradation reporting of outcomes (30-59, 60-89, 90+ days)
  - Reporting grades, teacher survey results, and cross year changes in student performance on the WKCE for grades 3-8.
- Learning Point Associates (LPA) expert available for technical questions in data entry, management and reporting

9

May 4th Wisline Web Teleconference

## As a Result of Today's Session, Participants Will:

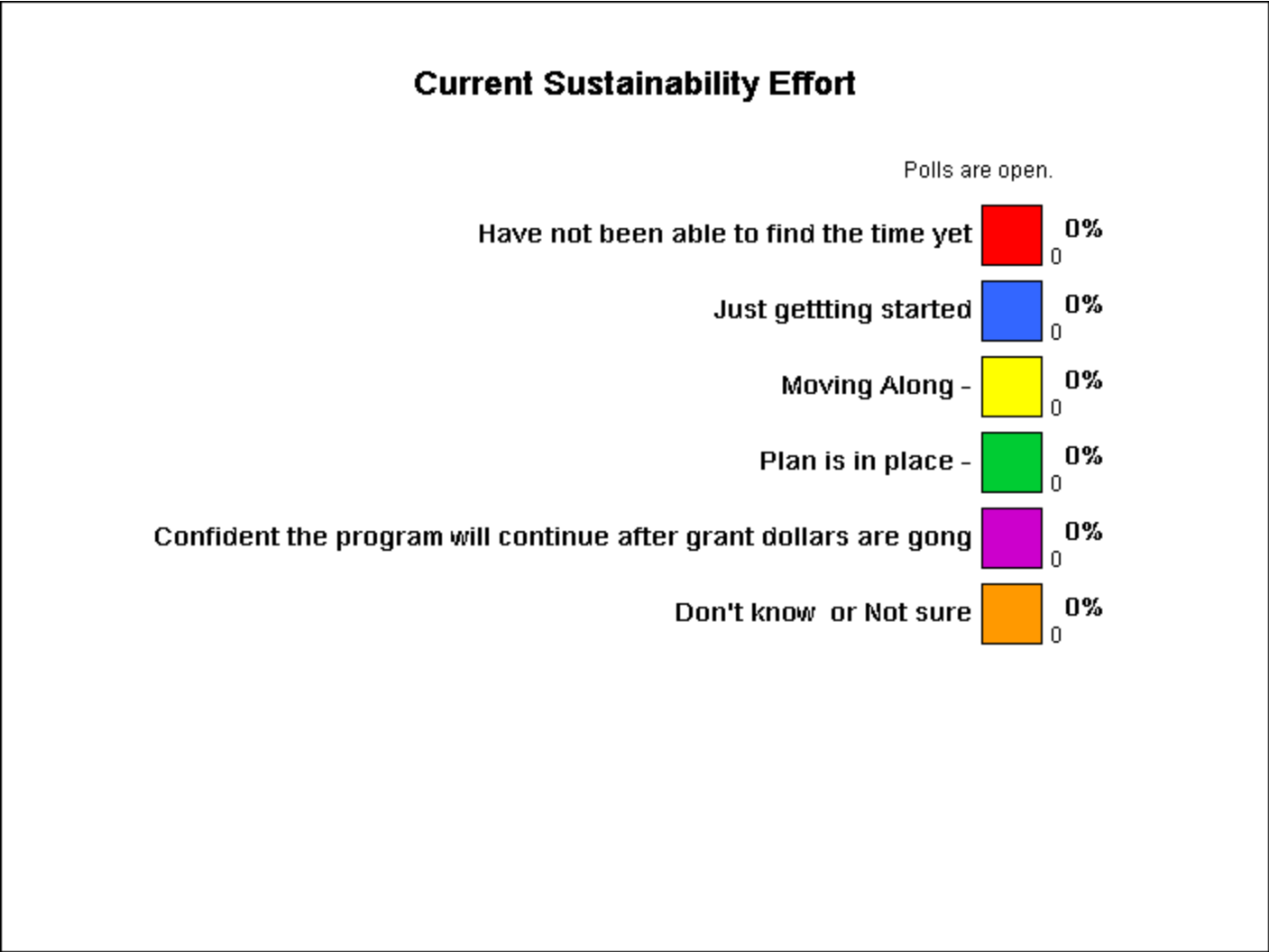
*Please remember to mute your phones*

- Begin to think and plan seriously about sustainability
- Understand the key components of a high quality sustainability plan
- Complete sustainability planning self-assessments
- Begin a sustainability planning work plan



10

As a Result of Today's Session, Participants Will:



[ Poll 1 ]

## Today's Guest

- 27 years as a community educator
- Currently Coordinator of Organizational Development for the City of St. Louis Park, Minnesota
- Runs her own consulting business with foci on leadership, facilitation and coaching
- Was on the national 21CCLC Training Task Force
- Has served as a consultant to the National Center for Community Education.
- Has made presentations, conducted training workshops, and delivered keynote speeches throughout U.S. and in Canada, Japan and Australia.



12

Today's Guest



## Prepare for April 7 - Bridget

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- Importance of Vision – Bring your completed vision April 7
- Seek ways to state your vision in a succinct manner
- Identify current and potential partners
- ✕ ■ Identify current/existing funding streams

*[bgothberg@msn.com](mailto:bgothberg@msn.com)*

13

Prepare for April 7 - Bridget

# Planning for Sustainability is No Small Task!



- ✓ Can take 6-9 months or more!
- ✓ Should involve key stakeholders
  - Need to plan to plan...

14

Planning for Sustainability is No Small Task!

## Plan to Plan

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- ✓ ■ Step 1: Clarify Planning Parameters
  - What staff time can you devote?
  - How much time can key stakeholders devote?
- ✓ ■ Step 2: Decide Whose Input You Need
- ✓ ■ Step 3: Decide How to Structure the Process
  - Regular meetings with key stakeholders?
  - Sub-committees on key components?
  - Staff prepares plan & presents to stakeholders?

15

Plan to Plan



## Develop a Work Plan

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- For each sustainability planning component...
  - ✓ ■ Assign responsibility (staff, key partners, etc.)
  - ✓ ■ Assess your current status
  - ✓ ■ Develop long-range goals
  - ✓ ■ Determine next steps
  - ✓ ■ Define timelines

16

Develop a Work Plan





## Overview: Key Components

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- Developing Your Vision
- Building Collaboration
- Advocating for Support
- Finding Funding
- Designing Your Plan

17

Overview: Key Components



# Developing Your Vision



18

Developing Your Vision

## Getting Started: Your Vision



- What are your hopes for the children and families you serve?
- What do you want the program to achieve?
- Get it down on paper!
- Be able to rattle it off!

19

Getting Started: Your Vision



# Your Vision: Jot It Down!

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20

Your Vision: Jot It Down!



## Your Vision: Any questions?

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21

Your Vision: Any questions?



22

Building Collaboration

# Building Collaboration: Know the Distinctions



- **Cooperation**
  - **Short term without a clear or defined mission**
- **Coordination**
  - **Limited sharing, somewhat formal**
- **Collaboration**
  - **Formal and long term**
  - **New relationships with a joint commitment and common purpose**



23

Building Collaboration: Know the Distinctions

## Building Collaboration: Strategies for Success

- **Representative Membership**
- **Shared Leadership**
- **Clear Roles and Responsibilities**
- **Clearly Defined Goals**
- **Plan of Action**



24

Building Collaboration: Strategies for Success



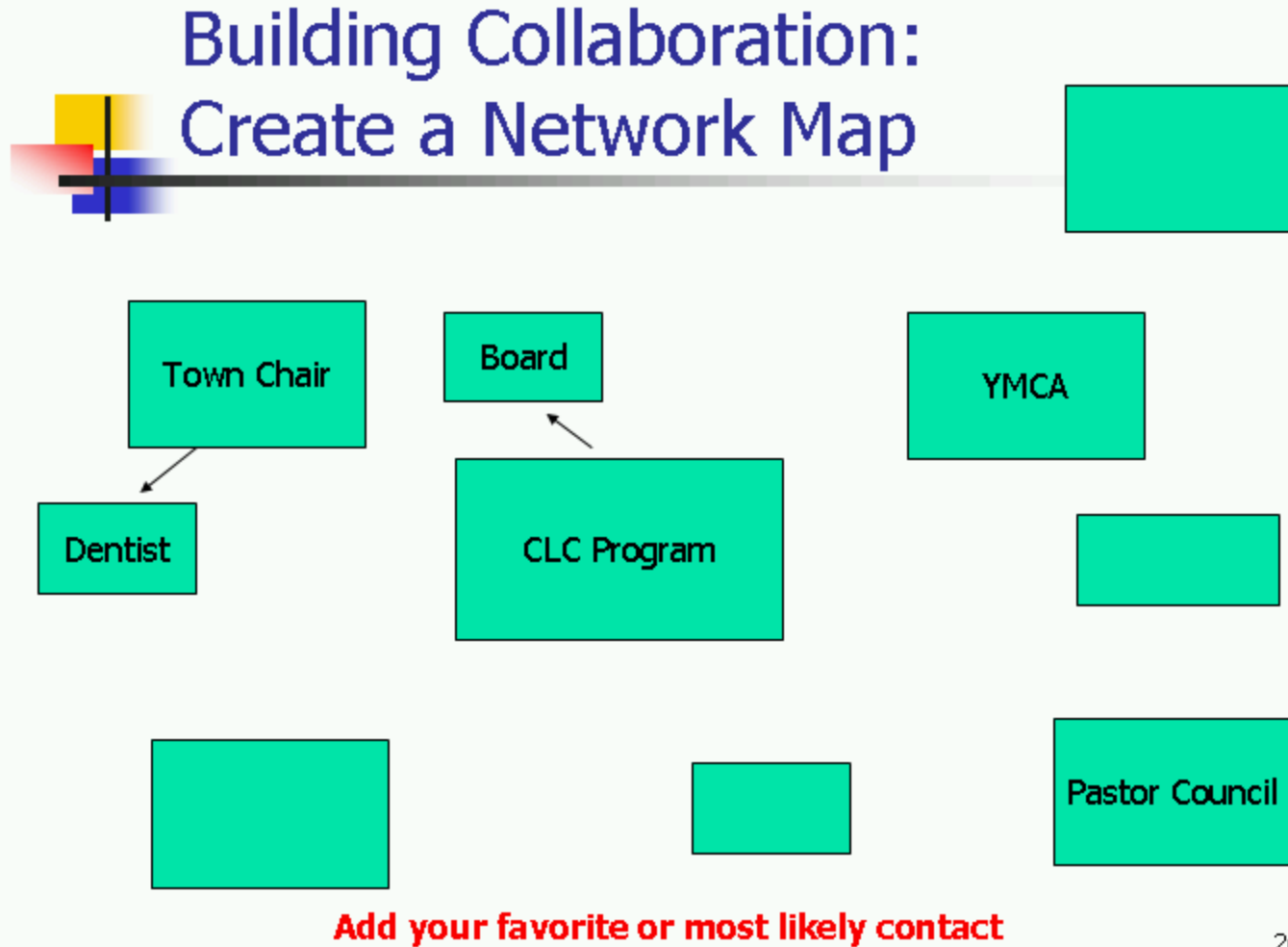
## Building Collaboration: Take Strategic Action

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- ✕ Chart your resources and those of your stakeholders
  - Go beyond financial resources!
- ✓ Develop a communication plan
  - Create synergies
  - Celebrate your successes!

25

Building Collaboration: Take Strategic Action



26

Building Collaboration: Create a Network Map

## Building Collaboration: Questions to Consider...

- Are all stakeholders on my list?
- Are we thinking about in-kind AND cash contributions?
- Is leadership a shared responsibility?
- Do we have a common mission?
- Are our goals aligned?



27

Building Collaboration: Questions to Consider...

## Building Collaboration: Writing Your Sustainability Plan

- Who are your key partners?
  - What resources do they bring to the table?
  - What are their roles and responsibilities?
  - How do you communicate?
- What other opportunities for partnership exist in your community?

28

Building Collaboration: Writing Your Sustainability Plan

## Building Collaboration: What Are Your Next Steps?

### TYPE YOUR NEXT STEPS HERE!

*Set up an Advisory Council meeting to include school principals*

*Call the key partners already supporting CLC afterschool activities*

*create a list of community partners invite more stakeholders to advisory board*

*do lunch with critical partners*

*Meet with the mayor regarding the funding of summer 2006 programs*

*Invite a community member to visit my program*

*Develop a communication plan with the Y*

*Create network map & identify potential stakeholders not involved already*

29

Building Collaboration: What Are Your Next Steps?



# Building Collaboration: Any Questions?

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30

Building Collaboration: Any Questions?

## Advocating for Support

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A process to mobilize  
people to  
communicate a  
specific message to a  
targeted audience



31

Advocating for Support



## Advocacy: Where to Start

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- ✓ ■ Know the Power of Your Voice
- ✓ ■ Define Your Message
- ✓ ■ Brainstorm Ways to Deliver Your Message
- ✓ ■ Always Do Your Homework
- ✓ ■ Build Relationships with Decision Makers
- ✓ ■ Engage Your Partners in Advocacy
- ✓ ■ Say Thank-You!

32

Advocacy: Where to Start






## Your Message: Consider these Questions

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- ✓ ■ What are issues in your community?
  - How does your program help?
- ✓ ■ Who attends your program?
  - What are the profiles of your students?
- ✓ ■ What do the kids do during your program?
  - What stories can you tell?
- ✓ ■ What results from their participation?
  - What are your data results?

33

Your Message: Consider these Questions



## Your Message: Concerns in Your Community?

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- ✓ Parents worry about “Latch key kids”
- ✓ Kids have poor diets and lack exercise
- ✓ High numbers or rates of truancy
- ✓ Achievement gap
- ✓ Juvenile crime after school

34

Your Message: Concerns in Your Community?

## Your Message: How Does Your Program Help?

### TYPE YOUR PRIMARY MESSAGE HERE!

*The La Crosse after school programs provide a safe supervised place for over 350 students each night in 3 schools in the La Crosse Community. Student achievement at the targeted has improved and neighborhood crime has decreased due to these neighborhood lighthouse program provides academic support that helps close the achievement gap in our community*

*CLC promotes enrichment activities for self-esteem*

*programming that enhances the curriculum Life long learning opportunities*

*Regular CLC attendees out perform their day school peers in reading and math achievement*

*CLC attendance at school is higher for regular attendees than the school population*

*Helps students get excited about learning*

*Provides a safe, healthy environment & help with improving academic scores*

35

Your Message: How Does Your Program Help?



## Your Message: Example from Afterschool Alliance

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Afterschool programs...

- ✓ ■ Keep kids safe (and healthy)
- ✓ ■ Inspire learning
- ✓ ■ Support working families

36

Your Message: Example from Afterschool Alliance

## Your Message: Who Can Help?

### ■ Who should help craft your message?

TYPE THEIR NAMES/POSITIONS HERE!		
<i>town chair</i>		
<i>parents</i> <i>CLC Staff</i>	<i>volunteers</i>	<i>Community Ed Program</i> <i>Tribal Councils</i> <i>Senior Centers</i>
<i>agency partners, university partners, students, parents, site council members</i>		
<i>mentor prougs</i>	<i>students</i>	<i>local media and PR firms</i>
<i>partners</i>	<i>school staff &amp; admin &amp; board</i>	<i>Building Principal</i>

### ■ Who can help deliver your message?

TYPE THEIR NAMES/POSITIONS HERE!
<i>//</i>

37

Your Message: Who Can Help?



## Advocacy: Using you Data

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- Now that you are thinking about messages, how can you use your data to support them?
- Have key data on the tip of your tongue!
- Use numbers AND stories

38

Advocacy: Using you Data

## Advocacy: Who to Target

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- School Administration – Need them on your side!
- ✓ ■ Teachers – Can be strong advocates!
- Parents – They are voters!
- ✓ ■ Local Businesses
  - Policymakers listen to businesses
  - Businesses can be philanthropic
- ✓ ■ Foundations – They can fund your program!
- Policymakers – The buck stops here.
- **WHO ARE YOUR TARGETS? Write it down.**

39

Advocacy: Who to Target




40

Advocacy: Continuum of Efforts



## Advocacy: Don't Miss Opportunities!



- You never know when a target is in your midst...
  - In the bathroom!
  - In the elevator!
  - At a dinner party!
- REPEAT YOUR MESSAGES!
- REPEAT YOUR MESSAGES!
- REPEAT YOUR MESSAGES!

41

Advocacy: Don't Miss Opportunities!

## Advocacy: Next Steps

TYPE YOUR NEXT STEP HERE!

*develop message and do a presentation for school board*

*develop a vision statement and a map and do more promoting of CLC*

*Have students present to the school board*

*Set up a CLC Booth with display for parent teacher conferences next week*

*do network map to share with admin & board & partners for possible partners*

*powerpoint rolling @ openhouse with pix and messages*

42

Advocacy: Next Steps



# Finding Funding

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43

Finding Funding

## Finding Funding: Tips from the Finance Project

- **Tip 1:** Start Local, Think Global: Tap into Community Resources.
- **Tip 2:** Make Out-of-School Time Programs Everyone's Business: Build a Broad Base of Community Support.
- **Tip 3:** Put the Pieces Together: Build a Pot of Flexible Dollars.
- **Tip 4:** Rely on the Generosity of Friends and Neighbors: Expand In-Kind Support.
- **Tip 5:** Capitalize on Success: Tap into Federal and State Funds.
- **Tip 6:** Always Be on the Lookout for Windows of Opportunity.

44

Finding Funding: Tips from the Finance Project

## Finding Funding: Overview

- Federal Funding
  - Title I
  - Title IV Part A and B
- State Funding
  - TANF and other Child Care assistance
  - Nutrition funding
- Local Funding
  - Fund 80
  - Private funding
  - In-kind contributions



45

Finding Funding: Overview



## Finding Funding: Grant Writing 101

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- Think ahead
- Use your district & partners to help
- Why does YOUR program deserve to be funded?
  - Tout your partnerships and supporters
  - Repeat your messages
  - Use your data
  - Be clear and concise
  - Emphasize your diverse funding base

46

Finding Funding: Grant Writing 101

## Finding Funding: Federal \$\$\$

More than 120 sources of federal funding!

- Ideas in “Road to Sustainability”
- GREAT Tool: Search database for federal funds
  - <http://www.financeproject.org/fedfund/>
- “Using NCLB Funds to Support Extended Learning Time” (CCSSO & Finance Project)
  - <http://www.financeproject.org/publications/usingnclbfunds.pdf>

47

Finding Funding: Federal \$\$\$

## Finding Funding: Local Sources

School District

County or City Gov't

City/County Social Services

Park and Rec

UWEX

### JOT DOWN AN IDEA!

*Title I funds can pay for "highly qualified staff" - teacher to do tutoring afterschool*

*Title I dollars to staff afterschool*

*NCLB Funds*

*Operation Roundup at Electric C*

*fund 80*

*Apply for mini grants in community (ie Operation Roundup)*

*ask local grocery stores to sponsor one day of nutritious snacks each week*

*grants.gov*

*p*

*Big brothers/big sisters tutor at school  
ideas of other agencies to contact*

*display at Chamber of Commerce After Hours event*

48

Finding Funding: Local Sources



*Technology donations from local businesses*

*Get staff development donated*



## Finding Funding: Be creative!

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- Solicit In-Kind Donations
  - What does your program need, SPECIFICALLY? Who in the community can help?
- Share Resources w/ Partners
- Hold Fundraisers
  - Bake sales, anyone?
- Any examples out there? SPEAK UP!
  - community service hours-hs or college*
  - involve high school students also*
  - set up a contract with work-study with a local college*

*Advisory council*

49

Finding Funding: Be creative!

## Finding Funding: Additional Resources

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- Profiles of Successful Financing Strategies
  - <http://www.financeproject.org/irc/ost/profiles.asp>
- Additional Resources from the Finance Project (all downloadable PDFs)
  - <http://www.financeproject.org/irc/ost/funding.asp>

50

Finding Funding: Additional Resources

# What Have You Done for Sustainability Lately?



**TYPE ONE ACCOMPLISHMENTS TOWARD SUSTAINABILITY!**

51

What Have You Done for Sustainability Lately?



## The Next Steps...

### TYPE YOUR NEXT STEP TOWARD SUSTAINABILITY!

*develop a CLC brochure*

*draft workplan, develop vision and message. Meet with Title I Director, meet with partner*

*Meet with partners, meet with United Way*

*We will recruit folks for a Task Force as it sounds like an easier mission*

*get on administration agenda to discuss vision/message/policy development*

*Call meeting of advisory board to start planning*

*the dpi grant can't go away....*

*Invite local congressperson to our program*

*draft a workplan to guide with developing a sustainability plan*

52

The Next Steps...

## Reminder:



## Develop a Work Plan

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- For each sustainability planning component (Vision, Building Collaboration, Advocacy & Finding Funding)...
- Assign responsibility (staff, key partners, etc.)
- ✓ ■ Assess your current status
- ✓ ■ Develop long-range goals
- ✓ ■ Determine next steps
- ✓ ■ Define timelines

53

Reminder: Develop a Work Plan



## Your WRITTEN Sustainability Plan: From “Road to Sustainability”

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- **Tangible document** that describes your sustainability plan
  - Helps you and your community partners monitor progress and stay on task!
- Versions of worksheets in Word at:  
[http://afterschoolalliance.org/prog\\_sustain.cfm](http://afterschoolalliance.org/prog_sustain.cfm)
  - Bring together your stakeholders, and think about how to fill out the worksheets.

54

Your WRITTEN Sustainability Plan: From “Road to Sustainability”

## Remember: It's All About the KIDS!

- ✓ ■ Strong program =  
Better chance of  
securing funding  
and succeeding in  
advocacy efforts!
- ✓ ■ When you feel  
overwhelmed,  
remind yourself of  
your program's  
vision.
- ✓ ■ Celebrate your  
success!



55

Remember: It's All About the KIDS!

*finding enough little pieces to support the administrative role that makes it all come together.*

*\$ in a "small" rural setting ditto!*

*W George W?*

*school board support*

*Getting involvement of key stakeholders*

*F*

*Time*

*Not enough people working towards our CLC vision*

*time*

*showing impact & cost effectiveness*

*the amount of money we need*

*small rural also lacks specific talents to sell the program.*

## Sharing

*Distinguishing essential services to be sustained, rather than a program to*

### List Your Greatest Challenge Toward Sustainability

*TIME!!!!*

*School district budget concerns*

*some key officials think inside the box only*

*Fund 80 monies in rural communities do not increase (over 5 yrs. even)*

*same in urban communities*

*Lack of resources in small rural communities (pop under 1,000)*

*Small communities have few resources*

56

Sharing





57

Questions???



## Key Sustainability Resources

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- **Afterschool Alliance**
  - [http://afterschoolalliance.org/funding\\_main.cfm](http://afterschoolalliance.org/funding_main.cfm)
- **Finance Project**
  - <http://www.financeproject.org/irc/ost.asp>

58

Key Sustainability Resources

## Wisline Archive Access

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- To access the archiving of this Wisline, go to:  
<https://www.livemeeting.com/cc/wislineweb/view>
  - Enter Name  
Recording ID: **Grant-060504**  
Recording Key: (Leave Blank)
  - **Click Submit**
  - **Click View**
- Available for two weeks from today
- You will need Windows Media Player 9 to view

*Nice Job Thanks Kristen, Dan, and Stan.*

*Thank you DPI!!!*

59

Wisline Archive Access

## Thank You!

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- Many thanks to Bridget Gothberg!
- Thank you, CLC directors, for your commitment to afterschool programs!!!



60

Thank You!

<http://www.dpi.state.wi.us/sspw/clc.html>

[ Web Slide 1 ]

[http://afterschoolalliance.org/funding\\_main.cfm](http://afterschoolalliance.org/funding_main.cfm)

[ Web Slide 2 ]